

Consolidated Balance Sheet

(Unit: Fractions of 1,000 yen discarded)

Item	Term	Current Consolidated Accounting (As of March 31, 2003)		Preceding Consolidated Accounting (As of March 31, 2002)		Increase/decrease
		Amount	Ratio	Amount	Ratio	
			%		%	
	(Assets)	28,337,032		31,049,982		2,712,950
I	Liquid assets	11,560,169	40.8	13,612,312	43.8	2,052,142
1	Cash & deposits	2,438,471		3,215,658		777,187
2	Notes receivable & accounts receivable	5,665,572		6,807,506		1,141,933
3	Inventoried assets	2,937,167		3,018,256		81,088
4	Deferred taxes payable	434,648		412,147		22,501
5	Others	108,535		179,569		71,033
	Reserves for irrecoverable bad debts	24,226		20,825		3,401
II	Fixed assets	16,776,862	59.2	17,437,669	56.2	660,807
1	Tangible fixed assets	13,323,878	47.0	13,264,515	42.7	59,362
(1)	Buildings and structures	8,628,694		8,766,745		138,050
(2)	Machinery and transport facilities	2,514,376		2,487,764		26,612
(3)	Tools & fixtures	138,666		128,425		10,240
(4)	Land	1,995,196		1,652,942		342,254
(5)	Provisional construction accounts	46,944		228,637		181,692
2	Intangible fixed assets	24,874	0.1	30,049	0.1	5,174
3	Investments and other assets	3,428,108	12.1	4,143,104	13.3	714,995
(1)	Investment securities	3,163,222		3,876,518		713,296
(2)	Long term loans	15,000		15,071		71
(3)	Deferred taxes payable	16,350		10,363		5,986
(4)	Others	324,498		303,343		21,155
	Reserves for irrecoverable	90,963		62,194		28,769
	Assets total	28,337,032	100	31,049,982	100	2,712,950

(Unit: Fractions of 1,000 yen discarded)

Term Item	Current Consolidated Accounting (As of March 31, 2003)		Preceding Consolidated Accounting (As of March 31, 2002)		Increase/decrease
	Amount	Ratio	Amount	Ratio	
		%		%	
(Liabilities)	10,387,558		12,347,696		1,960,138
I Current liabilities	5,060,246	17.9	5,728,960	18.5	668,714
1 Notes payable and accounts payable	926,213		1,092,716		166,502
2 Short-time loans payable	2,552,910		2,856,625		303,715
3 Accrued liability	468,228		628,242		160,014
4 Income taxes payable	490,948		373,188		117,759
5 Bonus payment reserve	555,059		585,594		30,535
6 Others	66,887		192,593		125,706
Fixed liabilities	5,327,311	18.8	6,618,735	21.3	1,291,424
1 Long-term loans payable	1,247,500		1,862,000		614,500
2 Deferred tax liability	1,650,229		2,581,965		931,735
3 Retirement benefit reserve	2,067,500		1,855,987		211,512
4 Director' retirement allowance reserve	362,082		318,783		43,299
(Minority shareholder's interest)					
Minority shareholder's interest	-		-		-
(Capital)	-		18,702,285	60.2	18,702,285
Capital	-		3,594,803	11.5	3,594,803
Capital reserve	-		2,322,038	7.5	2,322,038
Consolidated surplus	-		11,819,191	38.1	11,819,191
Equity adjustment from foreign currency translation	-		53,179	0.2	53,179
Profit and loss from securities revaluation	-		1,039,764	3.3	1,039,764
Own shares	-		126,691	0.4	126,691
Total of liabilities, minority shareholder's interest and capital	-		31,049,982	100	31,049,982
(Capital)	17,949,473	63.3	-		17,949,473
Capital	3,594,803	12.6	-		3,594,803
Capital reserve	2,322,038	8.2	-		2,322,038
Consolidated surplus	11,865,520	41.9	-		11,865,520
Equity adjustment from foreign currency translation	18,643	0.1	-		18,643
Profit and loss from securities revaluation	430,861	1.5	-		430,861
Own shares	282,393	1.0	-		282,393
Total of liabilities, minority shareholder's interest and capital	28,337,032	100	-		28,337,032

Consolidated Profit-and-Loss Statement, Consolidated Profit-and-Loss and Surplus Statement

(Unit: Fractions of 1,000 yen discarded)

Item	Term	Current Consolidated Accounting Year (from April 1, 2002 to March 31, 2003)		Preceding Consolidated Accounting Year (from April 1, 2001 to March 31, 2002)		Increase/decrease
		Amount	Percentage	Amount	Percentage	
Sales		13,479,179	100	13,777,304	100	298,124
Sales cost		7,948,509	59.0	8,156,166	59.2	207,656
Gross profit on sales		5,530,670	41.0	5,621,138	40.8	90,467
Service, general and administration expense		3,749,095	27.8	3,729,681	27.1	19,413
Operating profit		1,781,575	13.2	1,891,457	13.7	109,881
Nonoperating income		95,413	0.7	156,782	1.1	61,369
1 Interest received		6,758		1,716		5,041
2 Dividend received		38,372		40,960		2,588
3 Miscellaneous income		50,282		114,105		63,822
Nonoperating expense		438,609	3.2	473,956	3.4	35,347
1 Interest paid		111,464		148,687		37,222
2 Loss from product deletion		179,038		255,419		76,381
3 Casualty loss		148,106		69,849		78,257
Ordinary profit		1,438,379	10.7	1,574,283	11.4	135,904
Extraordinary profit		19,932	0.1	10,748	0.1	9,183
1 Profit from sales of fixed assets		18,500		10,748		7,751
2 Profit from sale of investment securities		1,432		-		1,432
Extraordinary loss		469,569	3.5	452,190	3.3	17,379
1 Difference at alteration of accounting standard for retirement benefits		222,490		222,490		0
2 Loss from sales of fixed assets		-		15,956		15,956
3 Loss on retirement of fixed assets		9,700		80,743		71,043
4 Loss from revaluation of securities		230,079		132,999		97,079
5 Loss from revaluation of golf-club membership		7,300		-		7,300
Current net profit before tax adjustments		988,741	7.3	1,132,841	8.2	144,099
Corporate, business and resident taxes		920,361	6.8	804,085	5.8	116,276
Corporate tax adjustments		515,752	3.8	272,135	2.0	243,617
Net profit of current term		584,133	4.3	600,891	4.4	16,758
Initial balance of consolidated surplus		-		11,831,948		11,831,948
Decrease of consolidated surplus		-		613,648		613,648
Dividend		-		206,724		206,724
Director's bonus		-		38,070		38,070
Depreciation of own shared by profit		-		368,854		368,854
Outstanding balance of consolidated surplus at the end of term		-		11,819,191		11,819,191

Consolidated Cash Flows Statement

(Unit: Fractions of 1,000 yen discarded)

Item	Term	Current Consolidated Accounting Year (from April 1, 2002 to March 31, 2003)	Preceding Consolidated Accounting Year (from April 1, 2001 to March 31, 2002)
Cash flow from operations			
Current net profit before tax adjustment		988,741	1,132,841
Depreciation cost		974,745	1,026,721
Increase/decrease of bad debt reserve		32,170	6,528
Decrease of bonus payment reserve		30,535	61,288
Decrease of bonus payment reserve		211,512	103,740
Increase/decrease of retirement allowance reserve		43,299	30,160
Interest received and dividend received		45,130	42,677
Interests paid		111,464	148,687
Foreign currency exchange gain or loss		13,056	9,817
Loss from revaluation of investment securities		230,079	132,999
Loss on sales of investment securities		1,432	-
Loss from retirement of tangible fixed assets		9,700	80,743
Loss on sales of tangible fixed assets		-	15,956
Increase/decrease of accounts receivable		1,155,952	1,198,170
Increase/decrease of inventory assets		2,853	158,319
Decrease of purchase liability		161,949	34,175
Decrease of accounts receivable		11,569	54,572
Decrease of accounts payable		112,255	1,477
Decrease of consumption tax payable		66,310	23,687
Other increase/decrease		88,788	12,586
Sub total		3,424,499	1,434,015
Interest and dividend receivables		45,130	42,677
Interest payable		107,111	144,857
Corporate tax, etc. payable		801,818	898,544
Cash flow from operations		2,560,700	433,290
Cash flow from investment activity			
Securities acquisition cost		600,500	62,432
Income from sales of securities		25,268	-
Tangible fixed assets acquisition cost		1,234,317	556,294
Income from sales of tangible fixed assets		20,179	337,740
Intangible fixed assets acquisition cost		662	128
Income from refundment of golf-club membership		9,600	10,880
Other increase/decrease		25,629	279,413
Cash flow from investment activity		1,806,061	9,178
Cash flow from financing activity			
Increase/decrease of short-term loan		54,090	806,600
Income from long-term loan		300,000	-
Long-term loan repayment cost		1,131,500	1,357,000
Own shares acquisition cost		479,604	495,185
Dividend paid		182,815	206,873
Cash flow from financing activity		1,548,009	1,252,458
Difference in exchange related to cash and its equivalent		16,183	4,130
Decrease of cash and its equivalent		777,187	805,859
Balance of cash and its equivalent at the beginning of the term		3,215,658	4,021,518
Balance of cash and its equivalent at the end of intermediate term		2,438,471	3,215,658